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SCRUTINY BOARD AGENDA

Membership: Councillor Buckley (Chairman)

Councillors Branson, Carpenter, Fairhurst, Francis, Hughes, Patrick, Quantrill, Shimbart, Smith D, Wade and Ponsonby

Meeting: Scrutiny Board

Date: Tuesday 4 April 2017

Time: 5.00 pm

Venue: Hollybank Room, Public Service Plaza, Civic Centre Road,
Havant, Hampshire PO9 2AX

The business to be transacted is set out below:

Nick Leach
Monitoring Officer

27 March 2017

Contact Officer: Mark Gregory and Nicholas Rogers 02392 446232
Email: mark.gregory@havant.gov.uk or nicholas.rogers@havant.gov.uk

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PART 1 (Items open for public attendance)

1 Apologies

To receive and record apologies for absence.

2 Minutes

1 - 6

To confirm the minutes of the Scrutiny Board held on 31 January 2017

3 Matters Arising

GENERAL INFORMATION

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BOROUGH COUNCIL

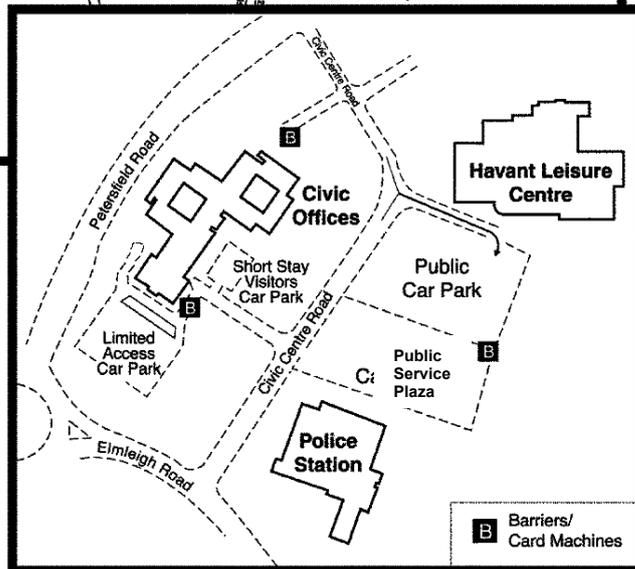
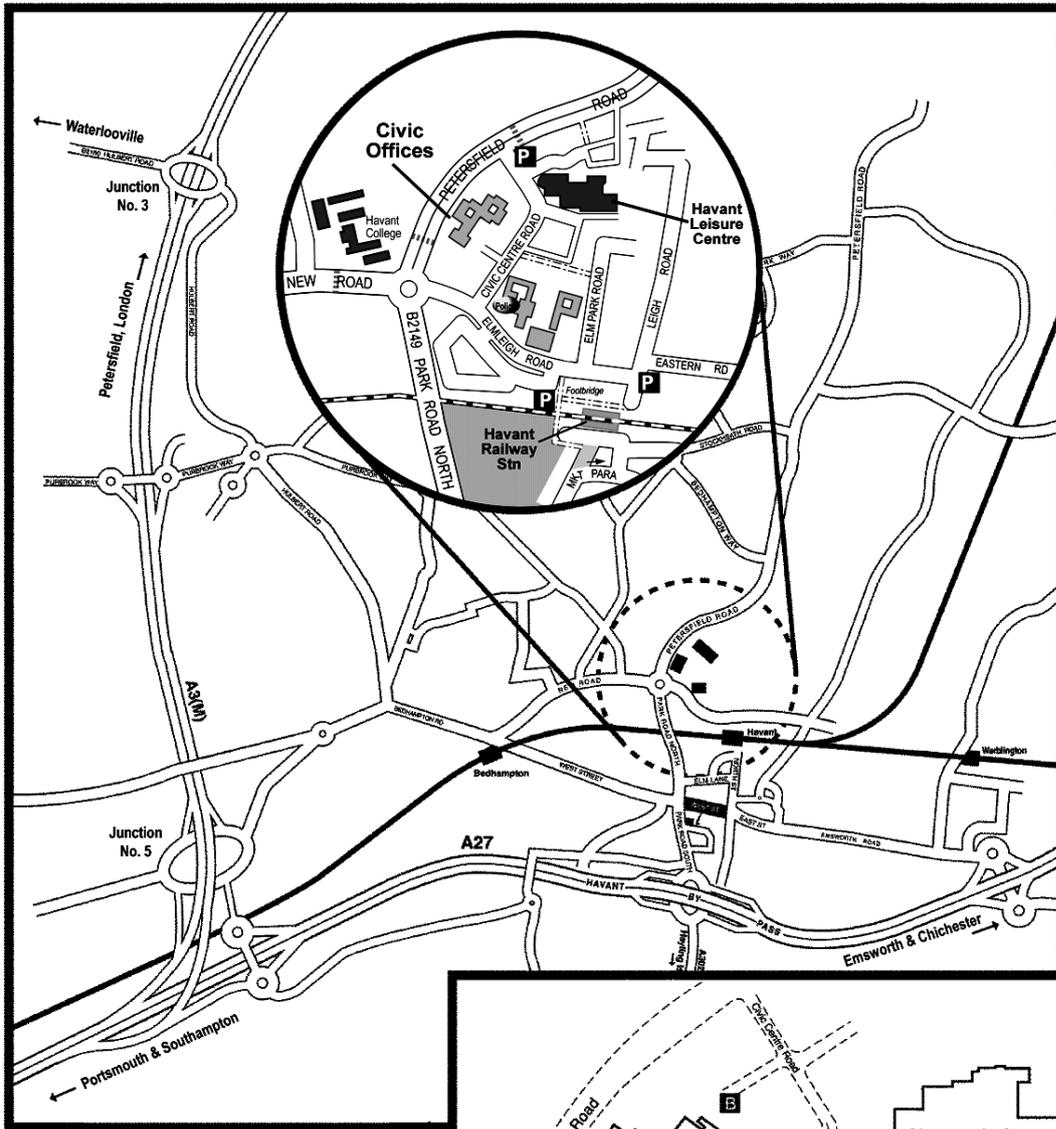
PROTOCOL AT MEETINGS – RULES OF DEBATE

Rules of Debate

- Councillors must always address each other as “Councillor ...” and must always address the meeting through the Chairman;
- A motion must relate to the business included on the agenda or accepted by the meeting as urgent business
- A motion must be proposed and seconded before it is debated until it is either accepted or rejected by a vote;
- An amendment can be proposed to the original motion and this must be seconded before it is debated;
- An amendment cannot be considered if it is inconsistent with an amendment previously adopted or repeats an amendment previously rejected;
- The mover of an original motion may, with the consent of the mover of an amendment, incorporate an amendment into the motion;
- Only one amendment may be moved at a time. No further amendments can be moved until the previous amendment has been dealt with;
- Each amendment must be voted on separately;
- If an amendment is carried, the amended motion becomes the substantive motion to which further amendments may be moved;
- If an amendment is lost, other amendments may be moved to the original motion.
- The mover may withdraw an amendment at any time
- After an amendment has been carried, the Chairman will read out the amended (substantive) motion, before accepting any further amendment, or if there are none, put it to the vote.

Voting

- Voting may be by a show of hands or by a ballot at the discretion of the Chairman;
- Councillors may not vote unless they are present for the full duration of the item;
- Where there is an equality of votes, the Chairman may exercise a second (casting) vote;
- Two Councillors may request, before a vote is taken, that the names of those voting be recorded in the minutes
- A recorded vote will always be taken in respect of approval of the Annual Budget
- Councillors may not vote unless they are in the meeting for the full debate on any particular item
- A Councillor may request that his/her vote be recorded in the minutes



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HAVANT BOROUGH COUNCIL

At a meeting of the Scrutiny Board held on 31 January 2017

Present

Councillor Buckley (Chairman)

Councillors Branson, Carpenter, Fairhurst, Francis, Hughes, Patrick, Quantrill, Shimbart, Smith D, Wade and Ponsonby

14 Apologies

There were no apologies for absence.

15 Minutes

The Minutes of the meetings of the Scrutiny Board held on 22 November and 21 December 2016 were agreed as a correct record and signed by the Chairman.

16 Matters Arising

There were no matters arising.

17 Declarations of Interests

There were no declarations of interests.

18 Chairman's Report

The Chairman advised the Committee that as part of their review of the Council's Standing Orders, the Budget Scrutiny and Policy and Development Panel were undertaking a survey of all Councillors to find out how they thought standing orders could be improved, particularly in relation to public access, participation in council meetings and accountability for decision-making. The Chairman requested the members of the Board to submit a return.

19 Budget 2017/18

The Board was given an opportunity to consider and comment upon the draft Revenue and Capital Budget 2017/18 to 2021/22. The Leader of the Council, the Director for Strategy and Governance, the Chief Finance Officer and the Corporate Accountancy Team Leader answered members' questions in connection with the report.

The Board discussed in detail the proposed property investment proposals which formed a part of the Council's budget and the Medium Term Financial Strategy. The Board expressed concern that the Budget Scrutiny and Policy Development Panel had not been consulted on these proposals and that insufficient time and information had been given for members of the Board or

other Councillors to give proper consideration to these proposals. The Leader of the Council offered a number of options to the Board including:

- (i) holding a seminar; and
- (ii) rearranging the Cabinet timetable

to enable the Board to scrutinise these proposals prior to the Council meeting and/or all Councillors to consider the proposals and submit comments to the Cabinet via the Scrutiny Board Chairman and the Scrutiny Lead for the Budget Scrutiny and Policy Development Panel prior to the Council to be held on 22 February 2017.

The Chairman requested that a briefing paper on the property investment proposals be circulated to all Councillors, to allow all members the opportunity to comment and submit concerns to the Scrutiny Board Chairman and the Scrutiny Lead of the Budget Scrutiny and Policy Development Panel to raise these concerns at Cabinet.

The following points were also raised during the course of the discussion:

1. it was not proposed to increase the fee for removal of rats and mice in 2017/18;
2. if the Council did not include the property investments proposals within the 2017/18 budget the shortfall could be met from using General Funds;
3. a failure to agree to the investment proposals would have detrimental impact on the Council in the long term which could only be avoided by making efficiencies and cuts and/or a rise in Council tax;
4. the Council did not accept an offer from the Government for a four year grant settlement as this would have required the Council to increase Council tax contrary to its policy and for the Council to publish information which would have a detrimental impact on the Council's competitiveness;
5. paragraph 5.2 of the submitted report should be amended by the deletion of the words "and an increase in";
6. Appendix A of the submitted report was correct; and
7. the Business rate figures set out in Appendices A and D were correct; Appendix D of the submitted would be amended to clarify the reasons for the difference between the two figures in these appendices.

RESOLVED that

- (A) That the Cabinet be requested to recommend to Council:

- (a) The proposed Revenue & Capital Budgets for 2017/18, including a Council Tax rate of £192.78 at Band D, representing a 0% increase on the current charge and continuing the Council's freeze on its portion of the Council Tax since 2009/10.
- (b) The Treasury Management Strategy and Prudential indicators, and the Prices for Services subject to (i) to (iv) below,

Subject to:

- (i) paragraph 2.9 of Appendix E of the submitted report being amended to require the approval of the Cabinet on all property purchases and to provide clarification on how much may be invested in this scheme any one year;
 - (ii): the questions attached as Appendix A to these minutes being referred to the relevant Heads of Services to provide the answers to these questions to all members of the Scrutiny Board;
 - (iii) a briefing paper on the property investment proposals being sent to all Councillors to enable these Councillors to submit their concerns to the Chairman of the Scrutiny Board and Scrutiny Lead for the Budget Scrutiny and Policy Development Panel prior to the Cabinet Meeting to be held on 8 February 2017; and
 - (iv) the Chairman of the Scrutiny Board and the Scrutiny Lead for the Budget Scrutiny and Policy Development Panel being given an opportunity to present the comments received in response to (iii) above to the meeting of the Cabinet to be held on 8 February and/or the Chairman of the Scrutiny Board calling in the property investment proposals for scrutiny with the intention of presenting the findings of this scrutiny to Council on 22 February 2017.
- (B) That the Cabinet be requested to ensure that in future years the Budget Scrutiny and Policy Development Panel be given ample opportunity to consider the budget prior to finalisation of the draft proposals

20 Scrutiny Board Work Programme

The Board was given an opportunity to review progress made by the Crime and Disorder Panel and the scrutiny and policy development panels since the last meeting.

RESOLVED that

- (a) The progress reports of the Crime and Disorder Panel and the Scrutiny and Policy Development **Page 3** be noted;

- (b) The following topics be added to the Scrutiny Board Work Programme
- Encouraging Investments in the Borough through Business Rates Incentives
 - Business Rates Revaluations and their impact on local businesses

21 Review of Shared Management Arrangements with East Hampshire District Council

The Board was given the opportunity to consider and comment upon the Review of the Shared Management Arrangements with East Hampshire District Council Report. The Scrutiny Lead for the Marketing Business Development and Five Councils Scrutiny and Policy Development Panel presented the report and answered any questions raised. The Chief Executive was invited to join the meeting and answer any questions in relation to the report.

RESOLVED that the Cabinet be recommended to consider offering consultancy services to aspiring Councils on successful partnership work.

22 Review of the Transfer of IT under the Five Council's Contract

The Board was given the opportunity to consider and comment upon the Review of the transfer of the IT systems under the Five Councils' Contract Report. The Scrutiny Lead for the Marketing Business Development and Five Councils Scrutiny and Policy Development Panel presented the report and answered any questions raised. The Cabinet Lead for Strategic Innovation, Infrastructure and Projects was invited to join the meeting and answer any questions in relation to the report.

RESOLVED that the Cabinet Leads be recommended to note the contents of the report.

The meeting commenced at 5.00 pm and concluded at 7.24 pm

.....
Chairman

Questions to Be Referred to the Relevant Heads of Service

1. Appendix B of the submitted report - Row 2 'Business Hub' (proposed by Economic Development). During all of our lengthy discussions with Julia Potter and Dan Grindey, no mention was made of this Project. Where has this arisen from, what are the costs for and how will it be used?
2. Appendix E of the submitted report – **Schedule 1** - 3rd Paragraph. Question: 'There was external borrowing in place as at January 2017 of £3.7M' – for what?
3. Appendix F of the submitted report – **Environmental Services** - Allotments: What is the rationale for increasing the cost (per Sq Metre) by 1p? How much will this increase generate? How much officer time will be taken up adjusting the charges? Quite simply, is it necessary/beneficial?
4. Appendix F of the submitted report – **Refuse and Recycling**: What is the rationale for increasing (yet again) the cost of garden waste by a further 10% (year on year)? Supplementary – have letters already been sent out informing residents of this intent?
5. Appendix F of the submitted report – **Neighbourhood Support** - Cemeteries: It is assumed that these increases in charges are to bring them in line with other local authorities. Is this the case?
6. Appendix F of the submitted report – **Planning** - Planning Development: During the Budget Scrutiny – the Head of Planning intimated that there was a desire to increase the costs of holding a DCF. Why has this not been carried into the 2017/2018 budget?
7. Page 32 of the submitted report– is a duplicate of Page 26.
8. Appendix F of the submitted report – **Customer Services** - Elections – Are these charges set by legislation?
9. Appendix E of the submitted report – Para 1.4 indicates that the Council 'has held no external borrowing'. Question – Does this mean we are debt free on all of our current property investments?

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HAVANT BOROUGH COUNCIL

Scrutiny Board

4 April 2017

Scrutiny Board Work Programme - 2016/17

Report by Democratic Services Officer

Cabinet Lead: Councillor Michael Wilson

Key Decision: N/A

1.0 Purpose of Report

- 1.1 To review the current work of the Crime and Disorder Panel and the Scrutiny and Policy Development Panels.

2.0 Recommendation

- 2.1 That the Board notes the progress of the work under by the Crime and Disorder Panel and the Scrutiny and Development Policy Panels.
- 2.2 That the Board agrees to the inclusion of the future topics identified in Appendix C in the Scrutiny Board Work programme 2016/17

3.0 Summary

- 3.1 The Board oversees the work of the informal Scrutiny and Policy Development Panels, each linked directly to one of the five Cabinet Leads.
- 3.2 The Panels undertake research and report their conclusions and findings to this Board which will then decide whether to make recommendations to the Cabinet or Council as appropriate.
- 3.4 In recognising that the timescales for completing scrutiny/policy reviews will vary according to the subject matter in hand, the Scrutiny Board has asked to receive progress updates for those reviews that are ongoing at the time of each of its meetings.

4.0 Implications

- 4.1 Resources

There are no financial implications arising out of this report. If any recommendations made by the Scrutiny Board for adoption by the Council have financial implications they are identified separately in each report.

4.2 Legal

There are no direct legal implications arising from this report.

4.3 Strategy

The work of the Scrutiny Panels helps to ensure that new strategies are robust and actions are undertaken to deliver the desired outcomes.

4.4 Risks

The Board needs to ensure that there are clear outcomes from the scrutiny process that impact positively upon the people and communities within the borough and link to corporate priorities.

4.5 Communications

The Scrutiny Board needs to continue to promote and demonstrate clearly how it is contributing towards the improvement and efficiency of Havant Borough Council.

4.6 For the Community

The scrutiny reviews attempt to involve, if appropriate, local residents, community and voluntary sector groups; businesses etc and the views and evidence gathered are fed into the individual reports.

4.7 The Integrated Impact Assessment (IIA) has been completed and concluded the following: N/A

Appendices:

Appendix A – Scrutiny Board Timeline and Work programme for 2016/17

Appendix B – Summary Progress Report

Appendix C – Individual Progress Reports for the Crime and Disorder Panel and the Scrutiny and Policy Development Panels

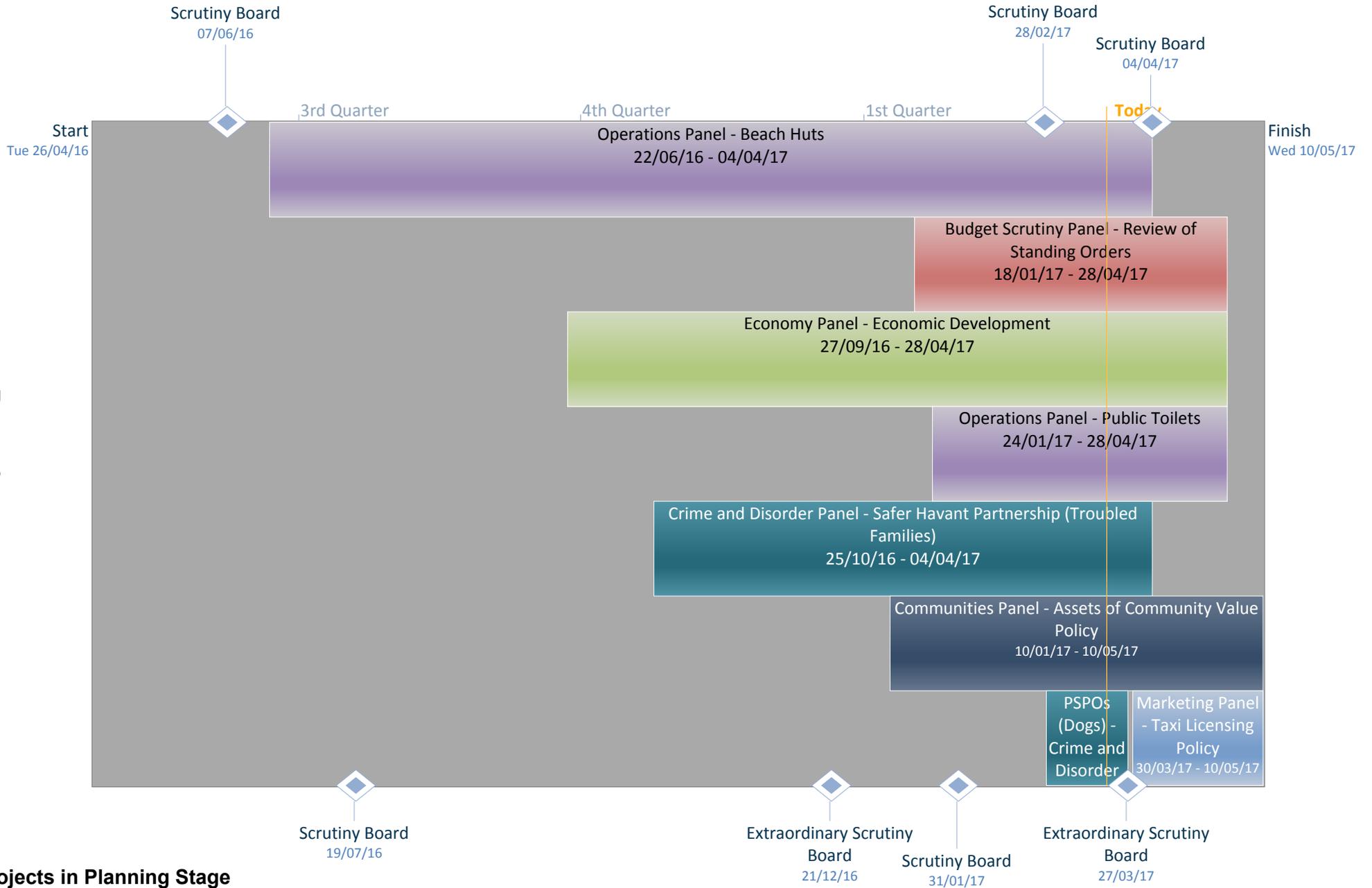
Background Papers: Nil

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SCRUTINY BOARD 2016/17 PROJECT TIMELINE



Marketing and Development Panel	Transfer of Mayoral Arrangements in the Five Councils Contract (deferred until when further information available)
	AO Poster Board (project to commence from receipt of draft proposals from the Communications Team)

Approved Future Projects

Economy, Planning, Development and Prosperity Havant Panel	Planning Service
	Flood Prevention
	Tree Policy
	Encouraging Inward Investment in the Borough through Business Rates Incentives
	Business Rates Revaluations and their impact on local businesses
	The Council's policy on maintenance of open spaces in new estates
Operations, Environmental Services and NORSE Panel	Zero Tolerance / Fly Posting
	Waste Recycling

Scrutiny Board - Performance Indicators

	Actual	Target
Target 1 Critical Friend Challenge		
% of Items on the Work Programme taken from the Forward/Plan/Cabinet Business Plans	15%	33%
No. of Reviews Undertaken as a result of discussions with Cabinet Lead	5	2
Target 2 - To Challenge Council Policies and Undertake Reviews as Appropriate		
The Number of Reviews Undertaken Annually by Each Panel/Board	Achieved	1 by each Panel
% of Recommendations Accepted by Cabinet/Council	100%	70%
Target 3 - To Complete each Review Within Timescale and Monitor the Outcomes		
The Number of Reviews Commenced Each Year	12	5
% of Reviews Completed Within the Timescale of the Project	63%	80%
Number of Reviews Completed	6	5
The Number of Meetings a Panel Should Hold each year	Achieved	4
% of Reviews Followed Up		100%
% of Recommendations Accepted by Council, Which Are Implemented		100%
Target 4 - Reflecting the Voice and Concerns of the Public and Its Communities		
% of Reviews on the Work Programme Suggested by the Public or Undertaken In response to Issues Raised Through Surveys, Comments or Complaints From the Public	13%	2%
The Number of External People Involved in the Scrutiny Process	169	2
Target 5 - Taking the Lead and Owning the Scrutiny Process		
	Actual	Target
% of Meetings Attended by Members at which they were Required to Attend	79%	70%
% of members Involved in Training on Scrutiny	79%	60%
% of Members that have a Good awareness of the role of Scrutiny and their role in the Scrutiny Process		50%
Target 6 - To Increase Awareness and Participation of Overview and Scrutiny by Other Stakeholders and the Public		
	Actual	Target
No. of Visits to the Council Scrutiny Web Pages	199	200
No. of External Reviews of Outside Organisations	2	1

Correct as at 12.00 pm on 21 March 2017

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Communities and Housing Scrutiny and Policy Development Panel

Review of Independent Sheltered Housing (Completed)

<i>Success Criteria</i>	TARGET	OUTCOME
Project completed within the agreed timescale	6 months	10 months*
Number of Recommendations agreed by the Cabinet	70%	n/a
Number of Recommendations implemented by the Sheltered Housing Scheme providers	100%	n/a
Number of People Involved in the review	6 members	10 members
Percentage of members of the Panel who attended and took part in the review	70%	100%**
Number of meetings held	n/a	11
If the Review is followed up	Yes	n/a
* Target missed due to changing membership of the Panel		
** Member attendance to meetings has improved this municipal year (58% in 2015/16 to 73% 2016/17)		

Review of the Assets of Community Value Policy		
<i>Success Criteria</i>	TARGET	PROGRESS
Project completed within the agreed timescale	3 months	On track
Number of Recommendations agreed by the Cabinet	70%	n/a
Number of Recommendations implemented by the Sheltered Housing Scheme providers	100%	n/a
Number of People Involved in the review	6 members	6 members
Percentage of members of the Panel who attended and took part in the review	70%	67%
Number of meetings held	n/a	2
If the Review is followed up	Yes	n/a

Future Topics

Review of Temporary Housing Accommodation in the Borough (agreed by Panel on 28 June 2016)

Budget Scrutiny and Policy Development Panel

2017/18 Budget Scrutiny (Complete)

Success Criteria	TARGET	COMPLETE
Project completed within the agreed timescale	6 months	6 Months
Number of Recommendations agreed by the Cabinet	70%	n/a
Number of Recommendations implemented by the Cabinet/Council	100%	n/a
Number of People Involved in the review	6 members	13 members
Percentage of members of the Panel who attended and took part in the review	70%	93%
Number of meetings held	n/a	12
If the Review is followed up	Yes	n/a

Scrutiny of the Council's Standing Orders Relating to Meetings (In progress)		
Success Criteria	TARGET	PROGRESS
Project completed within the agreed timescale	3 months	On track
Number of Recommendations agreed by the Cabinet	70%	n/a
Number of Recommendations implemented by the Cabinet/Council	100%	n/a
Number of People Involved in the review	6 members	8 members
Percentage of members of the Panel who attended and took part in the review	70%	100%
Number of meetings held	n/a	4
If the Review is followed up	Yes	n/a

Future Topics

None

Economy, Planning, Development and Prosperity Havant Panel Scrutiny and Policy Development Panel

Review of Cemeteries (Completed)

<i>Success Criteria</i>	TARGET	OUTCOME
Project completed within the agreed timescale	3 months	3 months
Number of Recommendations agreed by the Cabinet	70%	n/a
Number of Recommendations implemented by the Cabinet/Council	100%	n/a
Number of People Involved in the review	6 members	7 members
Percentage of members of the Panel who attended and took part in the review	70%	83%
Number of meetings held	n/a	3
If the Review is followed up	Yes	n/a

Review of the Economic Development Service (In progress)

<i>Success Criteria</i>	TARGET	PROGRESS
Project completed within the agreed timescale	3 months	Not on track
Number of Recommendations agreed by the Cabinet	70%	n/a
Number of Recommendations implemented by the Cabinet/Council	100%	n/a
Number of People Involved in the review	6 members	7 members
Percentage of members of the Panel who attended and took part in the review	70%	100%
Number of meetings held	n/a	5
If the Review is followed up	Yes	n/a

Future Topics

Planning Service

Flood Prevention

Tree Policy

Encouraging Inward Investment in the Borough through Business Rates Incentives

Business Rates Revaluations and their impact on local businesses

The Council's Policy maintenance of open spaces in new estates.

Operations, Environmental Services and Norse Scrutiny and Policy Development Panel

Review of Beach Huts (In progress*)

Success Criteria	TARGET	PROGRESS
Project completed within the agreed timescale	6 months	7 months*
Number of Recommendations agreed by the Cabinet	70%	n/a
Number of Recommendations implemented by the Cabinet/Council	100%	n/a
Number of People Involved in the review	6 members	12 members
Percentage of members of the Panel who attended and took part in the review	70%	100%
Number of meetings held	n/a	7
If the Review is followed up	Yes	n/a

* The review delayed due to the sad loss of the Scrutiny Lead

Review of Public Toilets (In Progress)

Success Criteria	TARGET	PROGRESS
Project completed within the agreed timescale	3 months	Risk of slippage
Number of Recommendations agreed by the Cabinet	70%	n/a
Number of Recommendations implemented by the Cabinet/Council	100%	n/a
Number of People Involved in the review	6 members	4 members
Percentage of members of the Panel who attended and took part in the review	70%	100%
Number of meetings held	n/a	5
If the Review is followed up	Yes	n/a

Planned Topics

None

Future Topics

Zero Tolerance / Fly Posting

Waste Recycling

Marketing, Business Development and 5 Councils Scrutiny and Policy Development Panel

Review of Shared Management Arrangements With East Hampshire District Council Scrutiny (Completed)

Success Criteria	TARGET	OUTCOME
Project completed within the agreed timescale	3 months	Completed
Number of Recommendations agreed by the Cabinet	70%	n/a
Number of Recommendations implemented by the Cabinet/Council	100%	n/a
Number of People Involved in the review	6 members	5 members
Percentage of members of the Panel who attended and took part in the review	70%	67%
Number of meetings held	n/a	4
If the Review is followed up	Yes	n/a

Review of IT 5 Councils Review (Completed)

Success Criteria	TARGET	PROGRESS
Project completed within the agreed timescale	3 months	Completed
Number of Recommendations agreed by the Cabinet	70%	n/a
Number of Recommendations implemented by the Cabinet/Council	100%	n/a
Number of People Involved in the review	6 members	15 members
Percentage of members of the Panel who attended and took part in the review	70%	100%
Number of meetings held	n/a	1
If the Review is followed up	Yes	n/a

Planned Topics

- Transfer of Mayoral Arrangements in the Five Councils Contract (deferred to February 2017 when further information should be available)
- AO Poster Board (project to commence from receipt of draft proposals from the Communications Team)

Future Topics

Taxi Licensing Policy (to be agreed by Panel at meeting on 30 March 2017)

Crime and Disorder Panel

Safer Havant Partnership (Troubled Families) Scrutiny (In progress)

Success Criteria	TARGET	PROGRESS
Project completed within the agreed timescale	3 months	Completed
Number of Recommendations agreed by the Cabinet	70%	n/a
Number of Recommendations implemented by the Cabinet/Council	100%	n/a
Number of People Involved in the review	7 members	7 members
Percentage of members of the Panel who attended and took part in the review	70%	100%
Number of meetings held	n/a	2
If the Review is followed up	Yes	n/a

Public Space Protection Orders (Dogs)

Success Criteria	TARGET	PROGRESS
Project completed within the agreed timescale	3 months	Completed
Number of Recommendations agreed by the Cabinet	70%	n/a
Number of Recommendations implemented by the Cabinet/Council	100%	n/a
Number of People Involved in the review	7 members	7 members
Percentage of members of the Panel who attended and took part in the review	70%	71%
Number of meetings held	n/a	2
If the Review is followed up	Yes	n/a

Planned Topics

None

Future Topics

None

HAVANT BOROUGH COUNCIL

Scrutiny Board

4 April 2017

Scrutiny on the Provision of Beach Huts in the Borough

FOR RECOMMENDATION

KEY DECISION NO

REPORT BY: Operations, Environmental Services and Norse Scrutiny and Policy Development Panel

1.0 EXECUTIVE SUMMARY

1.1 The scrutiny was established to investigate business opportunities to improve and expand the Council's provision of beach huts.

2.0 RECOMMENDATIONS

2.1 It is recommended to Cabinet that:

2.1.1 endorse a more robust management attitude towards non payment of fees is required e.g. the termination of the licence when a fee is not paid within a required time limit;

2.1.2 consider ways it could maximise the income it could recover for the transfer of privately owned beach huts on Council sites;

2.1.3 consider changing the current letting arrangements (licences) e.g. by increasing fees and leasing the beach hut sites so as to it generate more income from the beach hut service;

2.1.4. consider ways of improving the appearance and design of the sites and beach huts;

2.15. to consider providing new beach huts in the car park adjoining the Hayling Island skatepark as shown in Appendix A. Such development to be constructed under permitted development rights subject to public consultation and consultation with statutory consultees;

2.1.6. endorse the view that any additional beach huts should infill within existing beach hut sites on Hayling Island.

3.0 STRATEGY

3.1 Improvements to the beach hut provision will enhance the area as a great place to live and work. The review also aimed to find ways to make beach hut service more financially viable.

4.0 LEGAL

4.1 Proposed new terms and conditions will require consultation and approval by legal services.

5.0 RESOURCES

5.1 The proposed new site for beach huts will have an impact on the income generated by the car park. However, changes to the terms and conditions, the design and appearance of the beach huts and their sites and a new beach hut site should generate additional income in the long term.

6.0 STAKEHOLDERS

6.1 The views of the residents should be sought before installing any new beach huts..

7.0 RISKS

7.1 The introduction of new beach huts could lead to similar publicity to that received for the proposed beach huts for Hayling Island Seafront Car Park, Sea Front, Hayling Island submitted in 2015 (Application APP/15/00760). This can be mitigated by consultation prior to finalising any new proposals.

8.0 METHODOLOGY

8.1 This review was instigated at the request of the Cabinet Lead for Deputy Leader and Cabinet Lead for Operations and Environmental Services, NORSE. It was then decided that the review would

- (a) examine the suitability of the current beach huts, the current beach hut sites and terms and conditions for letting beach huts;
- (b) an evaluation of the Council's service in relation to other local authorities;
- (c) an assessment of the demand for new beach huts and the use of the current beach huts;
- (d) the identification of a potential new site for beach huts.

The project plan for this review is included in the background papers.

8.4 Full details of the methodology of the project is set out in a separate Findings Pack

9.0 CONCLUSIONS

9.1 Letting Arrangements

- 9.1.1 A more robust management attitude towards non payment of fees is required e.g. the termination of the licence when a fee is not paid within a required time limit.
- 9.1.2 The Cabinet should consider maximising the income it could recover for the transfer of privately owned beach huts on Council sites.
- 9.1.3 The Council should consider changes to the current letting arrangements (licences) e.g. by increasing fees and leasing the beach hut sites so as to it generate more income from the beach hut service

9.2 Existing Sites

- 9.2.1 There is scope to improve the appearance and design of the sites and beach huts and at the same time generate more income.

9.3 Demand for Beach Huts

- 9.3.1 There is sufficient evidence to justify the provision of new beach huts and to take a more robust approach towards licensees who either do not pay their fees or are lax in their payment of the fees.

9.4 Case for Increasing Income from the Beach Hut Service

- 9.4.1 There is a need to look at opportunities to generate more income from the beach hut service to offset projected shortfall from recyclables.

9.5 Material Considerations

- 9.5.1 The provision of beach huts within the SSSI will need an ecological survey and the approval of Natural England.
- 9.5.2 The Council does not have to go through the planning process if the cumulative total of new beach huts do not exceed 200 metres³.
- 9.5.3 Care should be taken to ensure that the provision of new beach huts do not conflict with the proposed Hayling Island Masterplan.
- 9.5.4 The response to planning application (APP/15/00760) demonstrates the importance of seeking the views of local residents and ward councillors before any scheme is finalised.
- 9.5.5 The coastal erosion patterns for Hayling Island should be taken into account when identifying new sites for beach huts

9.6 New Sites for Beach Huts

- 9.6.1 The Panel consider that the most appropriate sites for new beach huts are within the SSSI to the west of Beachlands. The provision of huts on land to the east of the SSI was not considered appropriate at this stage.
- 9.6.2 The preferred site for new beach huts is in the car park adjoining the Hayling Island Skatepark as shown in Appendix A.
- 9.6.3 The need for additional beach huts should be assessed after the completion of the site identified above. It is the view of the Panel that any additional beach huts should infill within existing beach hut sites on Hayling Island.

10.0 Background Papers

[Findings Pack for the Review](#)

Appendix A – Potential Site for New Beach Huts

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HAVANT BOROUGH COUNCIL

Scrutiny Board

4 April 2017

Review of the Safer Havant Partnership – Troubled Families Programme

FOR RECOMMENDATION

KEY DECISION NO

REPORT BY: Crime and Disorder Panel

1.0 EXECUTIVE SUMMARY

1.1 This review was undertaken to review the effectiveness of the Safer Havant Partnership with regard to dealing with troubled families.

2.0 RECOMMENDATIONS

2.1 The Scrutiny Board recommend to Cabinet that;

2.1.1 Hampshire County Council be requested to relax the scheduled timescales for working with families within the Troubled Families Programme to allow for full support to be given;

2.1.2 Hampshire County Council be requested to extend the length of grant funding to be given over a three year period to allow for long-term planning and resource allocation;

2.1.3 the Department of Work and Pensions be requested to allow for the access of data for agencies within the Troubled Families Programme;

2.1.4 the Leader of the Council be requested to seek the support of the local Members of Parliament for an extension of the funding for the programme beyond 2020; and

2.1.5 an investigation be undertaken into the feasibility of requiring a contribution towards the programme as part of the planning permission for certain developments.

3.0 RESOURCES:

3.1 The above recommendations can be delivered within the existing budget.

4.0 LEGAL:

4.1 The Department of Work and Pensions currently restricts the sharing of information on the grounds of confidentiality. It is unclear whether they would be willing to share this information within the Programme.

5.0 STRATEGY:

5.1 The Troubled Families Programme is a key example of how the Council looks to work with partners to help ensure the health and well being of residents, while also promoting partnership working to realise financial efficiencies.

6.0 RISKS:

6.1 There are no risks rising from the contents of this report.

7.0 COMMUNICATIONS:

7.1 N/A

8.0 FOR THE COMMUNITY:

8.1 The recommendations seek to improve the processes and procedures of the Troubled Families Programme and allow for better support for vulnerable families within the Borough.

9.0 METHODOLOGY

9.1 The Council is required to review how the Havant Safer Partnership discharges its function every year. In view of the wide range of functions delivered by the Partnership it was decided to limit this year's review to the procedures and processes involved in the Troubled Families Programme

9.2 The Crime and Disorder Panel held an initial meeting with the Neighbourhood Development Team Leader and Community Safety Officer to discuss the procedures and processes of the Troubled Families Programme.

9.3 From this discussion, the Panel identified four agencies to interview further on their experiences of working within the Programme. Representatives from Barnardos, Motiv8 and the Department of Work and Pensions met with the Panel and held a detailed discussion with members on the Programme. There was no response to the invitation sent to Havant Academy.

9.4 Full details of the methodology of the project are set out in the separate Findings Pack.

10.0 KEY FINDINGS

10.1 The Panel were pleased to note that there had been tangible successes to the Troubled Families Programme. All agencies interviewed felt that the aim for improved partnership working had been a big success that had allowed

for support to be delivered in a more effective manner to vulnerable families and individuals.

- 10.2 The multi-agency approach allowed for a wide range of support and advice to be available for vulnerable families, and also ensured that the relevant support was easier to access. The addition of the Department of Work and Pensions in particular had enabled access to important advice and guidance.
- 10.3 There were however areas within the Programme that could be improved. The criteria for evaluating the success rate of the Programme only measured outcomes by statistics (such as improvements in the percentage rate of school attendance), and did not consider other positive impacts on families.
- 10.4 The timescales set out in the Programme in some cases had proved inadequate. As of April 2016, agencies had a maximum timescale of 6 months engagement with a family, which raised concerns as some vulnerable families may not receive full support from the Programme due to these restrictions. Recommendation 2.1.1 seeks to relax these timescales to allow for families to receive a full support package.
- 10.5 One of the areas that the agencies identified for possible improvement is the timescales for the allocation of Hampshire County Council grants. Grants were allocated on an annual basis which inhibited the partnership agencies from making long term plans for this much needed service and made it difficult to properly allocate resources to this service.
- 10.6 Although the Programme had allowed for improved partnership working, it had proved difficult to access information held by the Department of Works and Pensions and in particular for the DWP to refer families who visit their job centres to this Programme.
- 10.7 The Panel consider that due to the importance and the success of the Programme, action is needed to secure the continuation of the work that the programme undertakes. For this, the Panel recommends that the Leader be requested to seek support from local Members of Parliament for an extension of funding for the programme, beyond the current end of 2020.
- 10.8 The Panel also feels that in looking to secure future funding for the Programme, an investigation should be undertaken to look into the feasibility of requiring a contribution towards the Programme as part of the planning permission for certain developments.
- 10.9 Full details of the findings of the project are set out in the separate Findings Pack.

Appendices

Appendix A – Comments on the Final Report

Background Papers

[Findings pack for the review](#)

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APPENDIX A

Comments On Final Report and Findings Pack

Tim Pointer – Neighbourhood Support Team Leader

Happy with the report and findings pack

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